

# AMC's FSS Leveling Policy - How to Include in the Air Force's Requirements System

Project Manager Capt James A. Neice, Jr.

AFLMA FINAL REPORT LS199719900

TEAM MEMBERS:

Maj David Fulk

Dr Douglas J. Blazer

June 1999

Approved for public release; distribution is unlimited.

# AIR FORCE LOGISTICS MANAGEMENT AGENCY

MAXWELL AFB, GUNTER ANNEX AL 36114-3236

PTIC QUALITY ANSPECTED 2

19990804 032

### REPORT DOCUMENTATION PAGE

FORM APPROVED OMB No. 0704-0188

Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information, Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302, and to the Office of Management and Budget, Papapards Reduction Project (0704-0188) Washington D. (2051)

Paperwork Reduction Project (0704-0188), Was  1. AGENCY USE ONLY (Leave Blank)	Paperwork Reduction Project (0704-0188), Washington DC, 20503.  1. AGENCY USE ONLY (Leave Blank)  2. REPORT DATE  3. REPORT TYPE AND DATES COVERED								
1. AGENCT USE UNLT (Leave Digital)	2. REPORT DATE	S, REPORT TIPE AIR	J DATES COVERED						
	June 1999		Final Report						
4. TITLE AND SUBTITLE		5. FU	INDING NUMBERS						
AMC's FSS Leveling Poli	cy - How to Include in the	Air Force's							
Requirements System	• • • • • • • • • • • • • • • • • • • •								
6. AUTHOR(S)									
· · · · · · · · · · · · · · · · · · ·									
James A. Neice, AFLMA/	LGS, DSN 596-4165								
7. PERFORMING ORGANIZATION NAME		8. PE	RFORMING ORGANIZATION REPORT NUMBER						
Air Force Logistics Manag	gement Agency/LGS								
501 Ward Street			LS199719900						
Maxwell AFB, Gunter An	nex AL 36114-3236								
9. SPONSORING/MONITORING AGENC	CY NAME(S) AND ADDRESS(ES)	10. Si	PONSORING/MONITORING AGENCY REPORT NUMBER						
TTO 12 COT C									
HQ AMC/LG	·· AED # (000# 50/0								
402 Scott Dr. Unit 2A2 S	cott AFB, IL 62223-3363								
11. SUPPLEMENTARY NOTES									
12a. DISTRIBUTION/AVAILABILITY ST		12b. [	DISTRIBUTION CODE						
Approved for public release; d	listribution is unlimited.  hat will prevent disclosure of contents or recons	eteration of the document							
	list will breacht disclosure of collicius or recon-	struction of the document.							
13. ABSTRACT (Maximum 200 Words) Air Mobility Command's (AMC)	) Forward Supply System (FSS)	provides supply support for	r enroute strategic airlift engaged in global						
deployment, sustainment and rec	constitution of forces. AMC uses	Forward Supply Locations	(FSL) to provide supply support to the enroute						
			FSL based on system wide failures and repair						
			arded to Air Force Materiel Command (AFMC) in ent FSLs in an attempt to prevent downed aircraft						
			report, Forward Supply System Forward Supply						
Locations (FSL) Inventory Policy	y Review (LS 199713500), review		eling method and considered alternatives using an						
AFLMA developed simulation m	nodel.								
Because AMC operates a supply	system separate from the Air For	rce requirements system, the	ey have been forced to develop workarounds to the						
			sure their requirements are included as Air Force						
requirements. These efforts have	e not always been successful, lead		AMC FSL support into the Air Force requirements						
system and to do so in a way tha	it meets AMC needs.								
14. SUBJECT TERMS			15. NUMBER OF PAGES						
			32						
Forward Supply Locations		veling, Forward Suppl	y 16. PRICE CODE						
System, reparables, invent	ory, inventory policy.								
17. SECURITY CLASSIFICATION OF	18. SECURITY CLASSIFICATION	19. SECURITY CLASSIFICATIO	ON 20. LIMITATION OF ABSTRACT						
REPORT	OF THIS PAGE	OF ABSTRACT	TT-1:it-d						
Unclassified	Unclassified	Unclassified	Unlimited						

#### **EXECUTIVE SUMMARY**

#### Problem:

Air Mobility Command's (AMC) Forward Supply System (FSS) provides supply support for enroute strategic airlift engaged in global deployment, sustainment and reconstitution of forces. AMC uses Forward Supply Locations (FSL) to provide supply support to the "enroute" strategic airlift system and historically has centrally (at HQ AMC) computed levels for each FSL based on system wide failures and repair capability enroute. These HQ AMC-computed levels were then loaded at the FSL and forwarded to Air Force Materiel Command (AFMC) in the form of adjusted stock levels. These levels guided the distribution of spares to the different FSLs in an attempt to prevent downed aircraft within the enroute network. The Air Force Logistics Management Agency (AFLMA), in its report, Forward Supply System – Forward Supply Locations (FSL) Inventory Policy Review" (LS 199713500), reviewed the previous AMC leveling method and considered alternatives using an AFLMA developed simulation model.

Because AMC operates a supply system separate from the Air Force requirements system, they have been forced to develop workarounds to the Air Force standard requirements and leveling system in order to determine FSL levels and ensure their requirements are included as Air Force requirements. These efforts have not always been successful, leading to the need to integrate AMC FSL support into the Air Force requirements system – and to do so in a way that meets AMC needs.

#### **Objectives:**

- 1. Determine if the new AFLMA proposed policy can be, should be and how it can be incorporated into the Air Force Requirements System, to include:
  - -Readiness Based Leveling (RBL) computing and allocating reparable levels to the FSLs.
  - -Recoverable Consumption Item Requirements System (D041) including efficient FSL reparable requirements accurately in the Air Force Requirements System.
  - -Base (FSL) leveling procedures how to compute, load and maintain levels in the base level system.
  - -HQ AMC actions what procedures are necessary to oversee the process.
- 2. Develop and test procedures and programs.

#### Analysis/Results:

Both AMC/LG and the Air Force Supply Executive Board (AFSEB) approved implementing the AFLMA proposed FSL leveling algorithm into the standard Air Force requirements (D041) and leveling (RBL) system. In this report, we document the leveling

algorithm (to include some AMC proposed modifications) and document the actions necessary to implement the new system in April 1999.

The addition of the AFLMA proposed algorithm into RBL improves the Air Force Requirements System (4.6 percent increase in aircraft availability at 18.6 percent less stockage cost) and meets AMC's needs:

- -AMC continues to have the ability to set their own requirements when necessary—FSL ASLs override RBL levels.
- -FSL levels allocation and requirements are now included in the Air Force requirements system for reparable assets.
- -A performance measurement system will be in place to ensure the new system performs as expected.

#### **Conclusions:**

- 1. Readiness Based Leveling (RBL) has the ability and is scheduled to compute FSL levels using the new AFLMA proposed AMC FSL leveling policy for the April 1999 RBL push.
- 2. The new leveling policy:
  - -Increases C-5 aircraft availability by 4.6 percent at 18.6 percent less stockage cost than the current system.
  - -Incorporates AMC FSLs into the Air Force Requirements System, eliminating the need for AMC to compute its own levels for Air Force managed, reparable (XD) items.

#### **Recommendations:**

1. Implement the new FSL leveling policy into RBL. OPR: AFMC/LGI OCR:

#### AMC/LGS

- -RBL push levels to the FSLs.
- -RBL will complete the FSL requirement and pass it to D041.
- 2. Develop performance measures to ensure RBL meets AMC needs. OPR: AFLMA/LGS

# **TABLE OF CONTENTS**

	Page
EXE	CUTIVE SUMMARYi
LIST	OF TABLESiv
СНА	PTERS
1	INTRODUCTION1
	Problem
	Objectives1
	Background1
	FSL Requirements
	FSL Levels2
	Study Efforts
2	ANALYSIS5
	Introduction5
	Methodology5
	Analysis5
	The New Reparable Item Algorithm5
	New Algorithm Conclusions
	Implementation Actions
	AFLMA Actions9
3	CONCLUSIONS AND RECOMMENDATIONS
	Conclusions 11
	Recommendations 11
APPE	ENDICES
Α	FSL Leveling Algorithm in RBL For ERRC XD
В	Example "72M" Report
C	Example Review Report Listing
D	Example AMC REO File 25

# LIST OF TABLES

<u>T/</u>	BLES		<u>PAGE</u>
1,	Table 2-1	Comparison of Leveling Policies	6

#### **CHAPTER 1**

#### INTRODUCTION

#### **PROBLEM**

Air Mobility Command's (AMC) Forward Supply System (FSS) provides supply support for enroute strategic airlift engaged in global deployment, sustainment and reconstitution of forces. AMC uses Forward Supply Locations (FSL) to provide supply support to the "enroute" strategic airlift system and historically has centrally (at HQ AMC) computed levels for each FSL based on system wide failures and repair capability enroute. These HQ AMC-computed levels were then loaded at the FSL and forwarded to Air Force Materiel Command (AFMC) in the form of adjusted stock levels. These levels guided the distribution of spares to the different FSLs and FSPs in an attempt to prevent downed aircraft within the enroute network. The Air Force Logistics Management Agency (AFLMA), in its report, Forward Supply System – Forward Supply Locations (FSL) Inventory Policy Review" (LS 199713500), reviewed the previous AMC leveling method and considered alternatives using an AFLMA developed simulation model.

Because AMC operates a supply system separate from the Air Force requirements system, they have been forced to develop workarounds to the Air Force standard requirements and leveling system in order to determine FSL levels and ensure their requirements are included as Air Force requirements. These efforts have not always been successful, leading to the need to integrate AMC FSL support into the Air Force requirements system – and to do so in a way that meets AMC needs.

#### **OBJECTIVES**

- 1. Determine if the new AFLMA proposed policy can be, should be, and how it can be incorporated into the Air Force Requirements System, to include:
  - Readiness Based Leveling (RBL) computing and allocating reparable levels to the FSLs.
  - Recoverable Consumption Item Requirements System (D041) including efficient FSL reparable requirements accurately in the Air Force Requirements System.
  - Base (FSL) leveling procedures how to compute, load and maintain levels in the base level system.
  - HQ AMC actions what procedures are necessary to oversee the process.
- 2. Develop and test procedures and programs.

#### **BACKGROUND**

AMC's Forward Supply System (FSS) provides centralized supply support to their strategic airlift enroute Forward Supply Locations (FSL). These FSLs are divided into categories based on their mission throughput (take-offs and landings) and maintenance (repair) capability at the FSL. FSL stockage is limited to only mission essential (grounding) items for which the FSL has remove and replace repair capability. AMC considers the FSLs to be its top support priority. AMC will use any and all means to replenish an FSL stock level (e.g., pull an asset from an RSP at the Primary Supply Point (PSP)).

In addition to AMC centrally computing FSL levels, their system is also separate from the rest of the Air Force. AMC accomplishes most of the unique FSL functional requirements with their own, MAJCOM developed programs on MAJCOM unique hardware. As an example of their unique process, FSL replenishment requirements are sent to the PSP, not to the depot. AMC's FSS goal is to meet the supply support needs of its strategic airlift aircraft within the enroute system.

The fact that AMC operates a supply system separate from the Air Force requirements system has often led to support problems and AMC has been forced to develop workarounds in order to ensure their requirements are included as Air Force requirements. These efforts have not always been successful, leading to the need to integrate AMC into the Air Force requirements system and RBL.

#### FSL Requirements

AMC computes the FSL requirements and loads them as fixed adjusted stock levels (ASLs). HQ AMC provides a quarterly list (72M Report) to AFMC of all fixed FSL ASLs. The 72M Report provides the documentation AFMC inventory management specialists (IMS) need to include these requirements in the Air Force standard requirements system (D041). However, the AMC ASL system is a different process from the rest the Air Force uses and has not been entirely successful. The AMC FSL requirement does not always get included in the worldwide requirement. On 23 July 1998, we identified 85 FSL NSNs where the worldwide requirement was smaller than just the FSL ASLs, not even counting the non-FSL requirements. In January 1999, there were still 36 FSL RBL problem items. Through the AFMC Requirements Team and AMC's efforts, the situation has improved, but there are still FSL requirements not included in the worldwide requirement.

#### FSL Levels

Currently, RBL is the Air Force system to determine reparable item base levels. RBL allocates the D041 worldwide peacetime requirement to bases and the depot to minimize worldwide expected backorders. RBL ensures the worldwide sum of levels equals the requirement. In determining the optimal allocation of the worldwide requirement, RBL uses base data including daily demand rate, repair cycle time, percent of base repair, order and ship time, not reparable this station (NRTS) condemnation time, and C-factor (safety level modifier)

to allocate levels. RBL chooses the allocation that minimizes the worldwide expected backorders (EBOs). There are, however, considerations that need to be addressed to determine exactly how RBL should allocate levels to FSLs.

AFLMA report LS199710500 - Forward Supply System - Forward Supply Locations (FSL) Data and Requirements Pass found that although FSLs are currently excluded from RBL, the data necessary to allocate RBL levels is available. That study recommended a change to the current method of handling FSL ASLs, which continues to ensure that these levels are "filled off the top" but includes the FSLs in RBL. The FSLs would report their ASLs to RBL and RBL would allocate levels to the FSLs via an XCA transaction. These levels would be identified to RBL as FSL adjusted stock levels and would be allocated prior to any other level. For situations where the requirement is insufficient to cover all ASLs and base pipeline requirements, the FSL ASLs would be allocated first and RBL would provide a notice (requirements too small) to the IMS for correction. AMC would retain the ability to reallocate ASLs (and their corresponding RBL level) at any time. Any changes in the individual FSL's levels would be reported to RBL and RBL would allocate to satisfy the new ASLs.

That study went on to explain that AMC still receives priority for their FSL ASL level allocation and maintains the flexibility of adjusting these ASLs to meet specific changes in AMC mission requirements. The added benefit of running these ASLs through RBL is that AMC can take advantage of RBL's automated identification and correction of requirements problems (inaccurate ASLs and/or D041 requirements) and establish visibility and audit trails within RBL. Because of ASL data inconsistencies between the FSL and RBL, AMC chose for RBL not to allocate levels to its FSLs. Instead, RBL subtracts the FSL (AMC-computed fixed ASL) requirements and allocates the remaining worldwide requirement to the non-FSL bases. So, although RBL does not allocate individual levels to the FSL, the FSL requirements are "allocated" (taken off the top) of what RBL does allocate.

#### Study Efforts

AMC's FSS remains distinct from the Air Force requirements and leveling system. The AFLMA proposed an improved method to determine FSL requirements and levels. In this study, we seek to embed the AFLMA recommended requirements and leveling algorithm into the standard Air Force requirements (D041) and leveling (RBL) system.

#### THIS PAGE INTENTIONALLY LEFT BLANK

### CHAPTER 2 ANALYSIS

#### INTRODUCTION

AFLMA study LS199713500 – Forward Supply System – Forward Supply Location (FSL) Inventory Policy Review, analyzed AMC's current method for computing levels throughout their enroute system. The AFLMA study recommended a new policy be established for how AMC computes levels and requirements for the FSLs. That study also recommended that the new logic be incorporated into the Air Force Requirements System – RBL and D041. Specifically, that the more efficient, statistically derived method to compute FSL requirements feed the D041 as worldwide requirements and also that RBL allocate those levels. This would essentially mean AMC would not have to compute FSL requirements for reparable items and attempt to force-feed them into the Air Force Requirements System.

#### **METHODOLOGY**

This study seeks to design system changes to the Air Force Requirements System (RBL, D041 and the SBSS) needed to implement the AFLMA's proposed new AMC FSL leveling algorithm, to code the system changes required, and to provide those changes to AFMC. In addition, the study will determine procedural changes needed to feed AMC's requirement to D041, handle contingencies that might arise, discuss AMC actions, and test the new system to ensure the new algorithm works in RBL.

#### **ANALYSIS**

#### The New Reparable Item Algorithm

As stated above, AFLMA study LS199713500 recommended AMC adopt a new leveling policy. In December 1998, AFLMA met with HQ AMC/LGS personnel to review and discuss some concerns AMC had regarding the new policy. At that meeting, it was decided to further analyze two AMC proposed changes to the AFLMA recommended policy. The new policy algorithm is summarized below with a detailed explanation in Appendix A.

1. The AFLMA recommended policy (see AFLMA Report LS199713500) provided levels to all the FSLs in a category if there were at least 2 demands at FSLs in the category. As a result, it was possible (and occurred a few times) to not have levels at Category 1 locations and have levels at lower category FSLs. AMC felt, and our subsequent analysis confirmed, that placing the levels at the Category 1 FSLs would yield better results (fewer backorders) than stocking them at the lower category FSLs even when they had demand. We tested the proposal to reallocate levels from the lower category to the Category 1 FSLs and guaranteeing at least a level of 1 at each Category 1 FSL. Table 2-1 provides the results.

•

6

Leveling Policy	Avg Stock Cost (\$M)	# of B/Os	Downed A/C Days	Downtime Cost (\$M)
Current AMC Policy	\$51.42M	2697	2324	\$23.40M
Original AFLMA Proposed Policy	\$40.43M	2664	2316	\$23.32M
AFLMA/AMC Policy	\$41.88M	2445	2216	\$22.31M

Table 2-1
Comparison of Leveling Policies (C-5)

The Category 1 FSLs have more activity (take-offs and landings) and therefore have a higher probability of a future need for the part. As Table 2-1 shows, guaranteeing at least a level of one at the Category 1 FSLs increased the stockage cost slightly but decreased backorders (219) and downed aircraft days (100) from the original AFLMA proposed policy. Note the AFLMA/AMC policy has significantly less stockage cost than the current AMC policy (\$9.54M less stockage cost).

2. AMC asked whether there was a way to phase in the new AFLMA recommended levels. They noted the reduction in average stock cost is not really an inventory savings. If those items are already purchased and available (and certainly for the C-5 and C-141 weapon systems there is a high likelihood they are available), why shouldn't the Air Force take advantage of those assets. And if the assets are available, they should be placed in the enroute locations—which are the higher priority. So we modified the leveling logic to use two algorithms. First, to use AFLMA proposed policy (as modified above) as the primary leveling algorithm and also as the algorithm to determine the requirement to pass to D041. We then developed a secondary algorithm—basically the current AMC leveling algorithm—which will only be used if there are sufficient assets available to fill the non-FSL Air Force needs. D041 is an asset-based computation, so available assets are included in the requirement even where they wouldn't be if the assets had to be bought. The new RBL algorithm then will use any of the D041 requirement remaining after allocating the expected pipeline to the non-FSL users to allocate to FSLs beyond the AFLMA proposed "primary" algorithm up to the current AMC "secondary" algorithm.

The FSL leveling algorithm (with the two changes noted above) is summarized as follows:

1. Two Year Demand Accommodation. If DDR = 0, yet 0 < Days Since Last Demand (DSLD) <= 730, then set DDR = 1/365

#### 2. Primary Algorithm Summary.

a. For NSNs under \$10K. In computing the demand level, a "C" factor of 2 is used, allowing for more levels of cheaper parts. The largest individual demand level is applied to all FSLs in the same or higher category.

b. For NSNs above \$10K. A total allocation requirement is determined and then allocated to the FSLs in a priority sequence. The allocation requirement is determined summing the SRAN projected needs. For NSNs between \$10K and

\$45K, a "C" factor of 1 is used in the demand level formula and there must be at least 2 category demands to apply the category level to all SRANs in determining its need. For NSNs over \$45K, a "C" factor of 1 is used and no category level is used. That is, only the individual SRAN's demand level is used for each SRAN. Once the individual SRAN projected need is determined, it is summed to find the allocation requirement. An additional amount may be added to ensure all category 1 FSLs receive a level. This allocation requirement is then allocated to the FSLs. First, the same level is given to all FSLs (i.e., an allocation requirement of 26 would give 2 levels to each of the 11 FSLs, leaving a remainder of 4 levels to allocate). Then, the remainder is allocated first to the Cat 1s, starting with the FSL with the most demands. Then the Cat 2s, then Cat 3s. Within a category, the FSL with the most demands gets the level before the one with the fewest.

- 3. Secondary Algorithm Summary. A second leveling algorithm is also applied which is equivalent to the existing AMC algorithm. In this algorithm, the demands are summed and a demand level is computed on the total demands for the FSS. This is then prorated to the categories based on the number of category demands. Next, the category level is prorated to each FSL always rounding up. Finally, a check is made to ensure the FSL receives the larger of its individual demand level and the prorated level.
- 4. Final Level Determination. The primary algorithm's level is the starting point. If the secondary algorithm is higher, an attempt is made to give additional levels up to the secondary level. To see if this can be done, the primary levels are subtracted from the D041 requirement. Then, the sum of all non-FSL users' pipelines is subtracted. This ensures there is some requirement left for other than FSL users. If a positive value remains after the subtraction, it is used to bridge the gap from the primary to secondary levels. Since the FSLs already have a level, these are allocated in a sequence determined by the difference between the levels divided by the primary level plus category number (a deepest hole type logic).

#### New Algorithm Conclusions

Both changes to the FSL leveling algorithm are based on sound logic; place stock at the higher category FSL with more likelihood of future use and take advantage of existing assets. And they improved performance.

For the C-5, the AFLMA proposed policy with the AMC modifications achieves higher average availability (4.6 percent increase) at less cost (18.6 percent less stockage cost) than the current AMC leveling policy. Considering available stock will increase the FSL performance further.

#### Implementation Actions

The plan is to embed the new FSL leveling algorithm into RBL. RBL will then compute the FSL levels and push levels to the FSL. RBL will create FSL pseudo-adjusted stock levels

to feed to D041 via the AMC requirements (AMC REQ) file. An example of this output file is shown in Appendix D. So, RBL will both compute the FSL requirement (and feed the requirement to D041) and allocate RBL levels to the FSLs. HQ AMC will no longer have to compute reparable item FSL levels and FSLs will not have to load fixed ASLs. RBL will allocate levels that will replace the fixed FSL ASLs.

RBL will also provide reports to ensure the worldwide requirement meets AMC needs. That is, RBL will identify any "problem items" where the requirement is insufficient to meet the AMC enroute needs (as determined by the AFLMA proposed algorithm). As discussed above, RBL will also provide a way to identify available assets and increase FSL levels, so as to phase-in the new AFLMA proposed algorithm.

The plan is to reprogram RBL so it will allocate levels to the FSL for the April 1999 RBL push. Programming actions will be completed by 15 April 1999 and RBL will run on the 20th. RBL will provide a Central Leveling Summary (CLS) for AMC review and approval. After AMC approval of the RBL run, RBL will actually push levels to the FSLs at the end of April 1999.

Prior to RBL actually pushing levels to the FSLs, there are five actions that must be completed:

1. <u>Develop and test "fail-safe" software for FSL ASLs</u> - AMC requires the capability to make changes to RBL levels out-of-cycle. That is, AMC needs to be able to load an ASL and override RBL to support quick-reaction contingencies and also to correct RBL in the case of dirty data.

In March 1999, AFMC implemented a fail-safe for the XE4 process to ensure FSL ASLs are honored by RBL and the Air Force Requirements System. If AMC loads an ASL larger than the existing RBL level or RBL loads a level that does not allocate at least the amount of the existing ASL, the SBSS will send an XE4 with an "I" to RBL. RBL will recompute the FSL level and reallocate upon receipt of the XE4. AMC and AFMC will test this program logic before 15 April 1999.

- 2. Agreement that ASLs are approved and fed to D041 That is, an ASL input at an FSL will be reported as an approved requirement to RBL and then automatically fed to D041. This is no change to current policy. Appendix B provides a format for the report RBL will generate quarterly. The RBL generated "72M" report will provide by NSN the computed FSL requirement that was fed to D041. The report will also list (separately) any ASLs AMC approves beyond the computed FSL requirement.
- 3. <u>Develop performance measures to ensure the system meets AMC needs</u> RBL will produce a "review" listing quarterly that will identify cases where the FSL requirement appears to be not included in D041. Both the materiel managers (MMs) and AMC will work the list to include those ASL requirements into D041. Appendix C provides a format for the RBL quarterly FSL Review Report.

- 4. <u>Include the 2-year stop-stocking rule</u> The stop-stocking rule was identified in AFLMA Report LS199713500. Basically, the rule is to compute a level as long as there is a demand in the FSS within two years. Standard Systems Group (SSG) and AFMC implemented a change in Feb 99 to include the date of last demand (DOLD) on the XCB and to use the DOLD in RBL to allow the stop-stocking rule to take effect.
- 5. AMC and Air Force Supply Executive Board Approval The AFLMA briefed AMC/LG and the AFSEB in January 1999 and both approved the recommendations to implement the new FSL leveling system. (See 65<sup>th</sup> AFSEB Minutes).

The new system can be summarized as follows:

- 1. AMC continues to have the ability to set their own requirements when necessary FSL ASLs override RBL.
- 2. The FSL levels allocation and requirements are all now included within the Air Force requirements system for reparable assets.
- 3. A performance measurement system will be in place to ensure the new system meets AMC needs.

#### AFLMA Actions

AFLMA modified the RBL model to include the new leveling algorithm and provided the RBL code to AFMC so that RBL will allocate levels to the FSLs for the April 1999 push. Once the new RBL is run in mid-April, AFLMA will provide two Central Leveling Summaries (CLS) to AMC for their review and approval.

The first CLS will be the result of the actual production run of RBL and will be the levels centrally pushed (and AMC approved) this cycle. Those levels will include the current FSL ASLs loaded at the bases. The second CLS will be the result of the AFLMA test run and provide the levels without considering existing ASLs. So, the levels on this CLS are the levels the FSLs could receive based solely on the new AFLMA leveling algorithm.

Once AMC approves the new production model levels, RBL will push those levels that support current FSL ASLs. Then, once the new FSL levels are accepted, most of the FSL ASLs will be deleted and RBL will push the FSL levels in subsequent quarters based on the AFLMA algorithm. AMC will retain any ASLs they require above the new algrithm computed levels.

#### THIS PAGE INTENTIONALLY LEFT BLANK

# CHAPTER 3 CONCLUSIONS AND RECOMMENDATIONS

#### **CONCLUSIONS**

- 1. Readiness Based Leveling (RBL) has the ability and is scheduled to compute FSL levels using the new AFLMA (with AMC modifications) proposed AMC FSL leveling policy for the April 1999 RBL push.
- 2. The new leveling policy:
  - Increases C-5 aircraft availability by 4.6 percent at 18.6 percent less stockage cost than the current policy.
  - Incorporates AMC FSLs into the Air Force Requirements System, eliminating the need for AMC to compute its own levels for Air Force managed, reparable (XD) items.

#### RECOMMENDATIONS

- 1. Implement the new FSL leveling policy into RBL. OPR: AFMC/LGI OCR: AMC/LGS
  - RBL push levels to the FSLs.
  - RBL will complete the FSL requirement and pass it to D041.
- 2. Develop performance measures to ensure RBL meets AMC needs. OPR: AFLMA/LGS

**DISTRIBUTION:** Refer to attached Standard Form 298.

# THIS PAGE INTENTIONALLY LEFT BLANK

# APPENDIX A FSL LEVELING ALGORITHM IN RBL ERRC XD

#### LEVELING CALCULATION

- 1. For each NSN, do steps 2-20.
- 2. Determine if NSN is on approved list. If so, continue to next step. If not, do the following
  - a. Compute total Daily Demand Rate
  - b. Print output in AMCLVLS file for NSN
  - c. Print records for each FSL that has demands or ASLs
  - d. End this NSN
- 3. Obtain NSN specific data
  - a. MDS = Mission Design Series
  - b. LAC = Latest Acquisition Cost
  - c. Category = 1, 2, or 3 for each FSL based on the MDS
  - d. Max Category
- 4. For each FSL, obtain SBSS data.
  - a. Use the DDR, RCT, OST, NCT, PBR as reported to D035E through XCB transactions.
  - b. If DDR = 0 and 0 < Days\_Since\_Last\_Demand (DSLD) < 730, make DDR = 1/365

#### PRIMARY ALGORITHM

- 5. For each FSL, calculate Anticipated\_Required\_Level (ARL)
  - a. Pipeline = DDR \* [(RCT\*PBR + (1-PBR)\*(OST+NCT)]
  - b. Safety Level = C \* SQRT [ 3 \* Pipeline ]

Where 
$$C = 1.0$$

if 
$$LAC > 10,000$$

$$C = 2.0$$

otherwise

- c. Calculate the Pipe Demand Level (PDL) as follows:
- d. PDL = Pipeline + Safety Level
- e. Calculate the Anticipated Required Level (ARL)

$$ARL = 0$$

if DDR = 0.0

3

ARL = Truncate (PDL + .9)

if PDL < 1.0

ARL = Truncate (PDL + .5)

otherwise

#### Note: Repeat this step for all the FSLs

- 6. Find the total number of category demands and maximum category level for each category and roll-up from lower categories
  - a. Category\_Demands = Sum of DDR for all FSLs in this category
  - b. Max Category Level = Max of ARL for all FSLs in this category

- c. For category 2, Max\_Category\_Level is the larger of Max\_Category\_Level for category 2 and Max\_Category\_Level for category 3.
- d. For category 1, Max\_Category\_Level is the larger of Max\_Category\_Level for category 1, Max\_Category Level for category 2, and Max\_Category Level for category 3.
- e. If LAC > \$10,000 and Category\_Demands < 2/365, then set the Max\_Category\_Level to 0
- 7. Calculate the total FSS Requirement and Allocation\_Order. For each FSL do the following:
  - a. Find the Temporary Level (TLVL)

TLVL = Larger of ARL and Max\_Category\_Level If LAC <= \$45,000 TLVL = ARL otherwise

b. Check for Max Levels

TLVL = Smaller of TLVL and Max ASL

c. Check for Maximum Category Setting.TLVL = 0 if FSL Category > Max\_Category

d. Sum up the FSL Temporary\_LevelsFSS Requirement = FSS Requirement + TLVL

- e. Once all FSLs are summed, ensure FSS\_Requirement is at least equal to the number of Category 1 FSLs.
- f. Determine the order in which to allocate levels to the FSLs. Allocation\_Order is determined by 10\*(4-Category)+DDR
- g. Determine Users. An FSL is a user unless it has a Max ASL=0 or unless the FSL Category > Max\_Category. #\_of\_Users is just the number of FSLs that are determined to be users.
- 8. Assign the Primary Authorized\_Level (Plevel) for each FSL
  - a. If LAC <= \$10,000, Then

Plevel = Max\_Category\_Level for the FSL category

b. Else

Compute Initial\_Level = Truncate [ FSS\_Requirement/#\_of\_Users ]

Plevel = Initial\_Level provided FSL is a User

Allocate the remaining levels (the truncated part of the Initial Level) in

Allocation Order. Plevel = Plevel + 1 until the FSS Requirement is reached

Note: Repeat this step for all FSLs

#### **SECONDARY ALGORITHM**

- 9. For each FSL, calculate MAJCOM Anticipated Required Level (MARL)
  - a. Pipeline = DDR \* [(RCT\*PBR + (1-PBR)\*(OST+NCT)]
  - b. Safety Level = 1 \* SQRT [ 3 \* Pipeline ]
  - c. Calculate the Pipe Demand Level (PDL) as follows:

PDL = Pipeline + Safety\_Level
d. Calculate the MAJCOM\_Anticipated\_Required\_Level (MARL)
MARL = 0 if DDR = 0

```
MARL = Truncate (PDL + .9) if PDL < 1.0
MARL = Truncate (PDL + .5) otherwise
```

#### Note: Repeat this step for all the FSLs

- 10. Find the FSS MAJCOM Anticipated Required Level (MARL)
  - a. Find FSS-wide demand variables. DDR is summed for all FSLs to get DDR0, and the other variables (RCT, PBR, OST, NCT) are all weight averaged based on the number of demands to get RCT0, PBR0, OST0, and NCT0
  - b. Pipeline = DDR0 \* [(RCT0\*PBR0 + (1-PBR0)\*(OST0+NCT0)]
  - c. Safety\_Level = 1 \* SQRT [ 3 \* Pipeline ]
  - d. Calculate the Pipe\_Demand\_Level (PDL) as follows:

PDL = Pipeline + Safety\_Level

e. Calculate the MAJCOM\_Anticipated\_Required\_Level (MARL)

MARL0 = 0

if DDR0 = 0

MARL0 = Truncate (PDL + .9) if PDL < 1.0

MARL0 = Truncate (PDL + .5) otherwise

- 11. Find the total number of category demands and maximum category level for each category and roll-up from lower categories
  - a. Category\_Demands = Sum of DDR for all FSLs in this category
  - b. Category\_Prorated\_Level = Truncate
    [ Category\_Demands/DDR0\*MARL0/#\_FSLs\_in\_Category + .9999 ]
  - c. Max\_MCategory\_Level = Largest of [ Max of MARL for all FSLs in lower categories, Category\_Prorated\_Level, Category\_Prorated\_Level for lower categories ]
- 12. Assign the Secondary\_Authorized\_Level (Slevel) for each FSL
  - a. Slevel = Max [Max MCategory Level, MARL]
  - b. Check for Max Levels

Slevel = Smaller of Slevel and Max ASL

c. Check for Maximum Category Setting.

Slevel = 0 if FSL Category > Max\_Category

Note: Repeat this step for all FSLs

#### FINAL LEVEL DETERMINATION

- 13. For each NON-FSL SRAN, calculate Non\_FSL\_Pipeline (Tpipe)
  - a. Pipeline = DDR \* [ (RCT\*PBR + (1-PBR)\*(OST+NCT) ]
  - b. Tpipe = Fixed ASL If a Fixed ASL is present
  - c. Tpipe = Max [ Min ASL, ISSL, Min ( Pipeline, Max ASL ) ] otherwise
  - d. Sum Tpipe for all NON-FSL SRANs

- 14. Compute the safety amount.a. Obtain the D041 requirement (Req)

- b. Subtract the Non\_FSL\_Pipline (Tpipe)
  - Safety = Req Tpipe
- c. Subtract all the levels allocate by the Primary algorithm (Plevel)

#### Safety = Safety - Sum of [ Plevel ]

- 15. For each FSL, compute the Initial value for the final level (ALL Lvl) and the Extra amount
  - a. ALL Lvl = Plevel
  - b. Extra = Max [0, Slevel Plevel]
  - c. Tot Extra = Sum of [Extra]

#### Note: repeat this step for all FSLs

- 16. Allocate the safety amount
  - a. If the Safety quantity >= Tot Extra, then

ALL Lvl = ALL Lvl + Extra

b. If not, allocate the safety level, 1 at a time based on

Tbest = Extra / (Slevel + Category) - ALL Level\*.000001

The FSL with the largest Tbest value is allocated the level (ALL\_Lvl = ALL\_Lvl + 1 for that FSL). Tbest is then recalculated to allocate the next safety level. This continues until the entire safety amount is allocated.

#### **OUTPUT RESULTS**

- 17. AMCLVLS File. ALL\_Lvl (the amount allocated) is modified by any FSL reported ASLs (AMC\_Lvl). Requirement Level (Req\_Lvl) is also computed.
  - a. If Fixed ASLs are reported,

ALL Lvl = Fixed Level

AMC Lvl = Fixed Level

Req Lvl = Fixed Level

b. If Min ASLs are reported,

ALL Lvl = Max [ Min/ISSL Level, ALL Lvl ]

AMC Lvl = Min/ISSL Level

Req Lvl = Max [ Min/ISSL Level, Plevel ]

c. If Max ASLs are reported, ALL Lvl already accounts for them

AMC Lvl = 0

Req Lvl = Plevel

d. If No FSL ASLs are reported, ALL Lvl is correct

AMC Lvl = 0

Req Lvl = Plevel

- e. Output ALL Lvl and AMC Lvl to AMCLVLS file
- 18. AMC72M File. Req\_Lvl, AMC\_Lvl, and Plevel are reported.

- 19. AMCXE4 File. Req\_Lvl is reported.
- 20. For the remainder of the RBL run, for each FSL
  - a. Fixed ASLs = ALL Lvl
  - b. Min ASL = 0, ISSL = 0, Max ASL = 9999
  - c. This may require inserting a SRAN that does not exist in the RBL input file

#### THIS PAGE INTENTIONALLY LEFT BLANK

# APPENDIX B EXAMPLE 72M REPORT

This appendix shows an example output file for AFMC ALCs as ASL justification (File Name: AMC72M). This file will be sent via FTP to each of the 5 ALCs using address, userid, and password as provided by AMC. This file replaces the 72M report and provides the necessary documentation for "approved" FSL levels. The output file is shown below after the definitions.

#### AMC72M

Element Format	Fields	Data Element
A3	1-3	Document Identifier ("72M")
A3	4-6	PSP Routing Identifier
A15	7-21	Family Master NSN
A3	22-24	Standard Reporting Designator (SRD)
A6	25-30	Supporting PSP SRAN
A6	31-36	FSL SRAN
<b>I</b> 4	37-40	FSL Adjusted Level (to pass to D041)
15	41-45	FSL Daily Demand Rate (DDR) - 4 decimal
Ï		digits assumed
I2	46-47	Percent Base Repair (PBR) - 2 decimal digits
J		assumed
1X	48	Space
I2	49-50	Repair Cycle Time (RCT)
1X	51	Space
A4	52-55	Date Field - Not currently filled
2X	56-57	Spaces
<b>I</b> 4	58-61	FSL Provided Adjusted Stock Level
2X	62-63	Spaces
I4	64-67	FSL/RBL Algorithm Computed Level

Note: Columns 1-55 are the same format as current 72M.

#### **Definitions**:

<u>FSL Adjusted Level</u> (to pass to D041) – this is the adjusted level that will be passed to D041. It is the higher of the FSL/RBL Algorithm Computed Level or the FSL provided ASL.

<u>FSL Provided Asjusted Stock Level</u> – this is a level loaded at the FSL by the user. It will override the FSL/RBL Algorithm Computed Level.

FSL/RBL Algorithm Computed Level – This is the level computed using the FSL algorithm in RBL.

# Example 72M Output Report

72MDJN6610000180682UCAC2FB4497FB4401	1	0023	0 (	XXXX	0	1
72MDKZ6610000180682UCAC2FB4427FB4405	1	0072	0 (	xxxx	0	1
72MDJN6610000180682UCAC2FB4497FB4406	1		0 (		0	1
			-			
72MDJN6610000180682UCAC2FB4497FB4409	1	0000		) xxxx	0	1
72MDJN6610000180683UCAC2FB4497FB4401	1	0091	0 (	) XXXX	0	1
72MDKZ6610000180683UCAC2FB4427FB4405	1	0161	0 (	) XXXX	0	1
72MDJN6610000180683UCAC2FB4497FB4406	1	0046	0 (	XXXX	0	1
72MDJN6610000180683UCAC2FB4497FB4409	1	0000	0 (	xxxx	0	1
72MDJN1680000264424UCAC2FB4497FB4401	1	0000	0 (		Ō	1
72MDKZ1680000264424UCAC2FB4427FB4405	1	0000	0 (		Ŏ	1
	_		•			
72MDJN1680000264424UCAC2FB4497FB4409	1	0000	0 (		0	1
72MDJN5831000523404 AC2FB4497FB4401	1	0055	0 (		0	1
72MDKZ5831000523404 AC2FB4427FB4405	1	0026	0 (	XXXX	0	1
72MDJN5831000523404 AC2FB4497FB4406	1	0000	0 0	XXXX	0	1
72MDKZ5831000523404 AC2FB4427FB4408	1	0055	0 (	XXXX	0	1
72MDJN5831000523404 AC2FB4497FB4409	1	0000	0 0	xxxx	0	1
72MDKZ5831000523404 AC2FB4427FB4411	1	0000	0 0		0	1
72MDBY6615000682588JHAALFB4484FB4401	1		0 0		Ö	1
72MDJ56615000682588JHAALFB4479FB4405	1		-		0	1
	_		-			
72MDBY1560000744238JHAALFB4484FB4401	1		0 (		0	1
72MDJ51560000744238JHAALFB4479FB4405	1		0 (	XXXX	0	1
72MDBY1560000744238JHAALFB4484FB4406	1	0028	0 0	XXXX	0	1
72MDJ51560000744238JHAALFB4479FB4408	1	0055	0 0	XXXX	0	1
72MDBY1560000744238JHAALFB4484FB4409	1	0000	0 0	XXXX	0	1
72MDJ51560000744238JHAALFB4479FB4411	1	0000	0 0	xxxx	0	1
72MDJN6220000886792UCAC2FB4497FB4400	$\bar{1}$		0 0		• 0	1
72MDJN6220000886792UCAC2FB4497FB4401	1	0068	0 0		Ö	1
	_		-			
72MDJN6220000886792UCAC2FB4497FB4402	1		0 (		0	1
72MDJN6220000886792UCAC2FB4497FB4403	1		0 0		0	1
72MDKZ6220000886792UCAC2FB4427FB4405	1		0 0		0	1
72MDJN6220000886792UCAC2FB4497FB4406	1	0026	0 0	XXXX	0	1
72MDKZ6220000886792UCAC2FB4427FB4408	1	0000	0 0	XXXX	0	1
72MDJN6220000886792UCAC2FB4497FB4409	1	0000	0 0	XXXX	0	1
72MDKZ6220000886792UCAC2FB4427FB4411	1	0000	0 0	XXXX	0	1
72MDKZ6220000886792UCAC2FB4427FB4415	1	0000	0 0	XXXX	0	1
72MDKZ6220000886792UCAC2FB4427FB4480	1	0000~	0 0	xxxx	0	1
72MDJN5895000894521 AC2FB4497FB4401	1		0 0		Ō	1
72MDKZ5895000894521 AC2FB4427FB4405	1		0 0		Ö	1
72MDJN5895000894521 AC2FB4497FB4409	1		0 0		0	1
	_		-			1
72MDJN1650000984775UCAC2FB4497FB4401	1		0 1		0	
72MDKZ1650000984775UCAC2FB4427FB4405	1		0 0		0	1
72MDJN1650000984775UCAC2FB4497FB4406	1		0 1	XXXX	0	1
72MDKZ1650000984775UCAC2FB4427FB4408	1	0000	0 0	XXXX	0	1
72MDJN1650000984775UCAC2FB4497FB4409	1	0000	0 1	XXXX	0	1
72MDKZ1650000984775UCAC2FB4427FB4411	1	0000	0 1	XXXX	0	1
72MDJN6610001063401UCAC2FB4497FB4401	1	0000	0 0	XXXX	0	1
72MDKZ6610001063401UCAC2FB4427FB4405		0000			0	1
72MDJN6610001063401UCAC2FB4497FB4406		0033			0	$\bar{1}$
72MDKZ6610001063401UCAC2FB4427FB4408		0000			Ő	1
		0000				
72MDJN6610001063401UCAC2FB4497FB4409		-			0 .	1
72MDKZ6610001063401UCAC2FB4427FB4411		0000			0	1
72MDJN1680001115773UCAC2FB4497FB4401		0000			0	1
72MDKZ1680001115773UCAC2FB4427FB4405		0000		XXXX	0	1
72MDJN1680001115773UCAC2FB4497FB4406		0052		XXXX	0	1
72MDKZ1680001115773UCAC2FB4427FB4408	1	0000	0 0	XXXX	0	1

# APPENDIX C EXAMPLE REVIEW REPORT OUTPUT

In this appendix, we describe the RBL products to identify potential problems where RBL is not meeting AMC's FSL requirements. RBL produces standardized problem item reports that identifies items to the IMSs for their action. In addition, the AFLMA produces two RBL reports providing products identifying FSL items to review (examples are provided in this appendix). The RBL Review Summary Report summarizes several review item types. The list will include the number of FSL-caused problem items, which are items that would not be a problem item without FSL requirements. These are items, where the D041 worldwide requirement does not include FSL requirements. The report identifies the number of each type of problem item—N, Z, A and H—for FSL items.

Furthermore, the AFLMA produced RBL report provides a Detailed Review file (REVIEWF.DAT) for just the FSL caused problem items. This file provides a worldwide view of the FSL problem items.

The AFLMA produced RBL reports will be run quarterly (after RBL is run but before the levels are provided) and will be available on the AFMC RBL/FTP web page. AMC should work closely with the Air Force Requirements Team and the IMSs to ensure these items are corrected—and the FSL requirements are included in D041.

# EXAMPLE REVIEW DETAIL REPORT OUTPUT

****** Inp	* RBL Revi ut File Na	iew Summ ame: O:\	ary Rep Lgy-RBL	ort *** \Data\9	***** 9020\Cl	Ar s1.txt_	nalysis _	Perform	ned on: Date:	26 990	Jan 199 20	9	
======= SUMMARY STATISTICS ========													
Total # of NIINs = 99410 # of NIINs Pushed = 97765 # of NIINs to be reviewed = 3868													
	# of SRAN # # of Cases	of Case	s Pushe	d = 39									
	======= ile Path:					REVIEW	VED ====	=====	=====	:	<b></b>	)	
Item	Review				_			Data	File				
I ISSL Caused Problem Item (non-trivial items) REVIEWI.DAT E EBO > 4 and Levels Pushed REVIEWE.DAT  F FSL Caused Problem Item, (non-trivial items) REVIEWF.DAT  True Insurance Items with ASLs REVIEWT.DAT  R Insurance Cataloging Concerns REVIEWR.DAT  L RBL > Computed RCDL + 20 and Levels Pushed REVIEWL.DAT  S NSO Cataloging Concerns REVIEWS.DAT  A Potentially Incorrect Additive ASLs REVIEWA.DAT											=		
E	127	0	0	0	1 0	0	0	Y 0			Flags		
L	196		Ö	Ö	0	0	0	0	0		196		
F'	33	7	4		12	0	0	0	0		0		
Misc	343	7	4	10	29	0	0	0	5		288		
				- Polic	y Conce	rns		<b>-</b>					
Item	Count	N	Z	A	H	T	*	Y	I	No	Flags		
T	61	0	0	0		0	45	0	0		16		
R	376	1 93	1	4	5 5	12 14	31 129	0 0	1		321		
S	1115			28	5	14	129	0	59		721		
I A	995 1153	0 27	0 33	0 63	0 27	0 58	0 63	0 0	995 16		0 866		
Policy	3149	113	92	89	31	69	192	0	995		1568		

# **FSL Caused Problem Items**

Review					Causeu			Depot		Base	Heur		Min
Code	Flag	NSN	SRAN	<u>C</u>	DDR	OST	RCT	PBR	<u>Mean</u>	<u>Mean</u>	Pipe	ISSL	ASL
F	H	1660001324132	DEPOT		0.04408		16		0.71	1.14	7.36		
F	Н	1660001324132	FB2053	1	0.0071	5	4	0		0.05	0.05	0	0
F	Н	1660001324132	FB2059	1	0	8	4	0		0	0	0	0
F	Н	1660001324132	FB4401	1	0	9	4	0		0	0	0	0
F	Н	1660001324132	FB4403	1	0	9	4	0		0	1	0	0
F	Н	1660001324132	FB4405	1	0	3		0		0	1	0	0
F	Н	1660001324132	FB4406	1	0.0055	3	4	0		0.03	1	0	0
F	Н	1660001324132	FB4408	1	0	9	4	0		0	0	0	0
F	Н	1660001324132	FB4409	1	0.0111	5	4	0		0.08	1	0	0
F	Н	1660001324132	FB4411	1	0	4	4	0		0	1	0	0
F	Н	1660001324132	FB4415	1	0.0053	4	4	0		0.03	1	0	0
F	Н	1660001324132	FB4419	1	0.0111	5	4	0		0.08	0.08	0	0
F	Н	1660001324132	FB4427	1	0.0357	5	4	0.99		0.14	0.14	0	0
F	Н	1660001324132	FB4480	1	0	9	4	0		0	0	0	0
F	Н	1660001324132	FB4497	1	0.0645	5	6	0.95		0.39	0.39	0	0
F	Н	1660001324132	FB6322	1	0.0105	5	5	0.99		0.05	0.05	0	0
F	Н	1660001324132	FB6606	1	0.0292	5	10	0.99		0.29	0.29	0	0
F	Α	2915001558098	DEPOT		0.0503		32		1.61	0.5	6.47		
F	Α	2915001558098	FB2059	1	0	18	4	0		0	0	0	0
F	Α	2915001558098	FB2065	1	0.0069	8	10	0		0.07	0.07	0	0
F	Α	2915001558098	FB4401	1	0.0055	4	4	0		0.03	1	0	0
F	Α	2915001558098	FB4403	1	0.0045	9	4	0		0.05	1	0	0
F	Α	2915001558098	FB4405	1	0	9	4	0		0	1	0	0
F	Α	2915001558098	FB4406	1	0.0055	9	4	0		0.06	1	0	0
F	Α	2915001558098	FB4408	1	0	9	4	0		0	0	0	0
F	Α	2915001558098	FB4409	1	0	9	4	0		0	1	0	0
F	Α	2915001558098	FB4418	1	0.0111	10	6	0.99		0.07	0.07	0	0
	Α	2915001558098	FB4419	1	0	6	4	0		0	0	0	0
	A	2915001558098	FB4425	1	0	5	4	0		0	0	0	0
	Α		FB4479	1	0.0166	5	4	0	·	0.12	0.12	0	0
	Α	2915001558098	FB4480	1	0.0111	3	4	0		0.06	0.06	0	0
	Α	2915001558098	FB4484	1	0.0048	5	1	0.99		0.01	0.01	0	0
	<u> </u>		FB4497	1	0	6	4	0		0	0	0	0
	Α	2915001558098	FB6242	1	0.0044	5	10	0.99		0.04	0.04	0	0
	A	1650001690950	DEPOT		0.16452		19		3.13	1.49	29.26		
	Α		FB2039	1	0	0	0	0		0	0	0	0
	Α		FB2049	1	0	5	4	0		0	0	0	0
	Α		FB2065	1	0.0466	6	1	0		0.37	24	0	24
	Α		FB2300	1	0.0053	5	4	0		0.04	0.04	0	0
	Α		FB4400	1	0	0	0	0		0	0	0	0
	Α		FB4401	1	0	9	4	0		0	0	0	0
F	Α	1650001690950	FB4405	1	0	9	4	0		0	0	0	0

Fixed	Min	Fixed	Total	Max		RCDL		Γ			Г		T		# of
ASL		CSSL			RCDL		RBL	Rea	EBO	RIC	IMC	INS	BP	SMC	SRANs
			6				0	_	1.1553					410A	16
0	0	0		9999	1	21	0		0.1633	1			†		
0	0	0	0	9999	0	20				FHP	C2C		<u> </u>		
0	0	0	0	9999	0	20	0		0	FHP	C2C				
1	0	0	1	9999	0	21	1		0	FHP	C2C	İ			
1	0	0	1	9999	0	21	1		0	FHP	C2C				
1	0	0	1	9999	1	21	1		0.0064	FHP	C2C				
0	0	0	0	9999	0	20			0	FHP	C2C				
1	0	0	1	9999	1	21	1		0.0421	FHP	C2C				
1	0	0	1	9999	0	21			0	FHP	C2C				
1	0	0	1	9999	0	21	1		0.0065	FHP	C2C				
0	0	0	0	9999	1	21	0		0.2553	FHP	C2C		Γ.		
0	0	0	0	9999	1	21	0		0.1496		1				
0	0	0	0	9999	0	20	0		0	FHP	C2C				
0	0	0	0	9999	1	21	1		0.1819	FHP	C2C				
0	0	0	0	9999	1	21	0		0.0544		C2C				
0	0	0	0	9999	1	21	0		0.2958		C2C				
			5				0	3	1.5345		3AC		15	476L	16
0	0	0		9999	0	20					3AC				
0	0	0	0	9999	1	21			0.2898		3AC				
1	0	0	1	9999	1	21			0.0204		3AC			****	
1	0	0	1	9999	0	21			0.0176		3AC				
1	0	0	1	9999	0	21	1				3AC				ļ
1	0	0	1	0	1	21	1		0.0259		3AC				
0	0	0	0	9999	0	20					3AC				
1	0	0	1	9999	0	21	1				3AC		<u> </u>		
0	0	0		9999	1	21	0		0.0708		3AC				
0	0	0	0	9999	0	20				FPP	3AC				
0	0	0		9999	0	20	0			FPP	3AC				
0	0	0	0	9999	1	21	0		0.6474		3AC				
0	0	0	0	0	1	21	0		0.4107		3AC				
0	0	0	0	9999	0	20	0		0.0066		3AC				
0	0	0	0	9999	0	20	0				3AC			****	
U	U	0	_	9999	U	20		- 24	0.0453				15	47G!	24
			26	9999		20	2	24	0.5595				10	476L	21
0	0	0		9999	0	20 20				FHP FHP					
0	0	0	_	9999	1	44	11		0.0002						
0	0	0		9999	0	20			0.0002		_				
0	0	0		9999	0	20				FHP					
0	0	0		9999	0	20	0	-		FHP					
0	0	0		9999	0	20		-+		FHP					

# Appendix D Example AMC REQ File

ASL	NSN	SRAN	<u>OTY</u>
FSLASL66100001	L80682UC FB4	1401 1	
FSLASL66100001	L80682UC <b>F</b> B4	1405 1	
FSLASL66100001	L80682UC <b>F</b> B4	1406 1	
FSLASL66100001	L80682UC FB4	1409 1	
FSLASL66100001	L80683UC <b>F</b> B4	1401 1	
FSLASL66100001	80683UCFB4	1405 1	
FSLASL66100001	.80683UCFB4	1406 1	
FSLASL66100001	.80683UCFB4	1409 1	
FSLASL16800002	264424UCFB4	1401 1	
FSLASL16800002	64424UCFB4	1405 1	
FSLASL16800002	64424UCFB4	1409 1	
FSLASL58310005 FSLASL58310005	23404	FB4401	1
FSLASL58310005	23404	FB4405	1
FSLASL58310005	23404	FB4406	1
FSLASL58310005	23404		1
FSLASL58310005 FSLASL58310005	23404	FB4408 FB4409	1
FSLASL58310005	23404	FB4411	1
FSLASL66150006	82588JH FB4	1401 1	
FSLASL66150006	82588JHFB4	1405 1	
FSLASL15600007	44238JHFB4	1401 1	
FSLASL15600007	44238JH FB4	1405 1	
FSLASL15600007	44238JH FB4	1406 1	
FSLASL15600007	44238JH FB4	1408 1	
FSLASL15600007	44238JHFB4	409 1	
FSLASL15600007			
FSLASL62200008			
FSLASL 62200008			
FSLASL62200008			1
FSLASL58950008 FSLASL58950008	94521	FB4401	1
ESTW2T 20020000	94521		1
FSLASL58950008		FB4409	1
FSLASL16500009			
FSLASL16500009			
FSLASL16500009 FSLASL16500009			
FSLASL16500009			
FSLASL16500009			
FSLASL66100010			
FSLASL16800011			